

## WCHQ to Play Significant Role in State Innovation Model

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The State of Wisconsin has received a \$2.5 million planning award from the Centers for Medicare and Medicaid Innovation (CMMI) under a national program designed to foster statewide innovative healthcare initiatives that will lead to improved value in healthcare and a healthier population. This Wisconsin State Innovation Model project will run from February 1, 2015 through January 31, 2016.

The work will be accomplished by a private/public partnership supported by the Governor's office. The Statewide Value Committee (SVC) and the Wisconsin Department of Health Services will sponsor this effort. Julie Bartels, executive vice president for national healthcare information at the ThedaCare Center for Healthcare Value, is the leader.

WCHQ is committed to the Wisconsin State Innovation Model and will play a significant role, with Chris Queram, WCHQ president and CEO, serving as a member of the SVC's Leadership Council; Cindy Schlough, WCHQ director of strategic partnerships, serving as a facilitator of two project work groups; and other WCHQ staff / members participating as work group members. "WCHQ has shown an unwavering commitment and consistent support to the SVC since its inception in 2011, as we recognized that the SVC goal of aligning our collective efforts to accelerate improvements in health and the quality and cost of health care would benefit all stakeholders. This commitment is reflected by our active participation on the SVC Leadership Council and work groups, as well as the incorporation of the SVC's major goals in our own strategic plan." said Chris Queram.

The goal of this design phase is to create a detailed plan to transform Wisconsin's healthcare system in a manner that advances healthcare and benefits all of Wisconsin. The completed plan will be submitted to CMMI for consideration for additional funding to support the testing and implementation of the plan.

WCHQ members are welcome and encouraged to participate in this important statewide effort. For more information, please refer to the Wisconsin State Innovation Model executive summary on the next page or contact Julie Bartels at [jbartels@createvalue.org](mailto:jbartels@createvalue.org).

## Wisconsin State Innovation Model Award Executive Summary

### Background:

Despite the best of intention and significant effort of healthcare stakeholders around the State, Wisconsin continues to experience a growing gap between the cost and quality of care for its citizens. Members of the Statewide Value Committee are committed to partnering with the Wisconsin Departments of Health Services and Employee Trust Funds to develop and implement a private-public solutions to improve the quality of care and lower costs to deliver higher value healthcare for everyone. Recently, Wisconsin received a planning award from the Center for Medicare and Medicaid (CMMI) that will advance this work.

### The Award:

In December of 2014, Wisconsin received notice of a State Innovation Model Design Award (planning award) from the CMMI under a national program designed to foster statewide, innovative healthcare initiatives that will lead to improved value in healthcare and a healthier population.

The planning award includes \$2.49M and the promise of additional federal support in the form of technical assistance. The award period begins on February 1, 2015 and extends through January 31, 2016.

The output of this project will be a realistic, comprehensive plan to transform the healthcare system in a way that works for all stakeholders and advance healthcare value for Wisconsin citizens.

### Leadership:

The work will be accomplished through a private/public partnership supported by the Governor's Office. The Statewide Value Committee (SVC) and the Wisconsin Department of Health Services (DHS) will provide leadership guidance to the effort.

Julie Bartels, EVP of national healthcare information at the Center for Healthcare Value and former CEO of Wisconsin Health Information Organization (WHIO) will lead this effort. Julie will report jointly to the Chairman of the SVC and the Secretary of DHS. She can be reached at [jbartels@createvalue.org](mailto:jbartels@createvalue.org).

### Organizing the work:

Multi stakeholder workgroups (WGs) will be established to focus on seven (7) specific areas of state health system innovation plan development: Population Health, Behavioral Health, Delivery Redesign, Health Information Technology, Value Measurement, and Payment Modeling.

WGs will be composed of roughly 8 – 12 subject matter experts (SME) and consumer representatives. Advisory Panels will support WG efforts by acting as an expert sounding board as ideas are surfaced from the WG for development. The broader public will be engaged via an interactive public website and through periodic town hall meetings.

### **Levels of Involvement:**

It will be essential to attract a wide breadth of subject matter expertise to create a viable and valuable health transformation plan for Wisconsin. Recognizing that people will have varied availability we have designed three levels of engagement into this planning process. Each requires a certain level of expertise and commitment of time.

- WG members will be hands on subject matter experts expected to commit to 4 to 8 hours a month in meeting or preparation.
- WG Advisory Panels are composed of additional interested individuals and organizations or SMEs who wish to be involved but have limited time available to commit to the effort. Advisory Panel members will track progress via WG documentation and website updates. They may also be called upon to provide opinion and guidance as the work progresses.
- Broader Public Engagement will be encouraged through an interactive website and periodic town hall meetings.

### **Scope of work:**

Our goal is to create a framework for designing and implementing meaningful healthcare transformation in Wisconsin through public-private collaboration. This framework will provide standard methods of patient population evaluation, identification of best practice, meaningful measures selection and/or development, and alignment of payment model to best practice. Done right, this plan could be considered by CMMI for additional funding in future years for testing the implementation. We will reference the Centers for Medicare & Medicaid Services description of a fully transformed healthcare system as our target and measure of success:

1. Providers across the state and across the care continuum participate in integrated or virtually integrated delivery models;
2. A majority of payments to providers from all payers are in fee-for-service alternatives that link payment to value;
3. Every resident of the state has a primary care provider who is accountable both for the quality and for the total cost of their health care;
4. Care is coordinated across all providers and settings;
5. There is a high-level of patient engagement and quantifiable results on patient experience;
6. Providers leverage the use of health information technology to improve quality;
7. There is an adequate health care workforce to meet state residents' needs;
8. Providers perform at the top of their license and board certification;
9. Performance in quality and cost measures is consistently high;
10. Population health measures are integrated into the delivery system; and
11. Data is used to drive health system processes.

The Institute of Medicine Roundtable on Improving Population Health, 2013 provides us with another point of reference for our work by articulating what is meant by Population Health: the health outcomes of a group of individuals, including the distribution of such outcomes within the group...it is understood that population health outcomes are the product of multiple determinants of health including medical care, public health